

Emotional intelligence in teaching: a key to performance and institutional climate in basic education

Benjamín Maraza-Quispe, Víctor Hugo Rosas-Iman, Giuliana Feliciano-Yucra,
Atilio Cesar Martínez-López, Elizabeth Katherine Ortiz-Corimaya, Walter Choquehuanca-Quispe,
Frída Karina Coasaca-Hancco, Luis Elfer Nuñez-Saavedra
Department of Education, Faculty of Education Sciences, Universidad Nacional de San Agustín de Arequipa, Arequipa, Perú

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ABSTRACT

This study addresses the lack of understanding regarding the relationship between emotional intelligence (EI), teaching performance, and institutional climate (IC) in basic education. As a solution, the study proposes evaluating and strengthening teachers' EI to enhance both their performance and the school environment. Using a quantitative, non-experimental, correlational design, the research analyzed a randomly selected sample of 145 teachers. Validated questionnaires measured dimensions such as self-awareness, self-regulation, motivation, empathy, and social skills, as well as teaching preparation and IC. The results reveal significant positive correlations between EI and IC ($r=0.85$) and between teaching performance and IC ($r=0.78$). This suggests that higher EI not only improves teaching effectiveness but also fosters a positive institutional environment. The study concludes that enhancing teachers' EI can optimize both their performance and institutional dynamics, contributing to higher-quality education. The findings support the implementation of EI training programs as a key strategy to improve teaching performance and the school climate (SC).

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Corresponding Author:

Benjamín Maraza-Quispe
Department of Education, Faculty of Education Sciences
Universidad Nacional de San Agustín de Arequipa
Arequipa, Peru
Email: bmaraza@unsa.edu.pe

1. INTRODUCTION

The problem addressed by this research is the lack of understanding about the relationship between emotional intelligence (EI), classroom teaching performance, and institutional climate (IC) in the context of secondary education. This issue is relevant because these variables are fundamental to ensuring an effective and healthy educational environment, yet their interconnection has not been sufficiently studied or addressed. Furthermore, the study seeks to provide practical solutions by proposing an EI intervention program that could improve both teaching performance and IC.

This research examines the relationship between EI, teaching performance, and IC in basic education. It proposes that higher EI in teachers enhances their performance and contributes to a positive IC. The study explores the extent of this relationship and identifies strategies to strengthen EI in the educational context. Key questions focus on the connection between EI and teaching performance, its influence on IC, and the best ways to develop these competencies in teachers. The main hypothesis asserts that EI has a positive and significant impact on both teaching performance and school climate (SC).

EI is the ability to perceive, understand, control, and evaluate one's own emotions and those of others. According to Fillice and Weese [1], it involves monitoring feelings, distinguishing among them,

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