

# Systems-Level Approach to Sustainable Urban Arterial Revitalization

## Case Study of San Pablo Avenue, San Francisco Bay Area, California

Christopher R. Cherry, Elizabeth Deakin, Nathan Higgins, and S. Brian Huey

Many cities in the United States are facing challenges associated with antiquated urban arterials, whose purpose has changed greatly since their development. Once considered the main streets of the city, with thriving businesses and attractive residential development, many have deteriorated over the decades for a number of reasons, including shifting demand for housing and retail development and the construction of parallel high-speed urban expressways. Because of the complexity of the problems associated with these arterials, a great challenge of transportation and land use planners is to develop a systems-level approach to revitalize and reinvent these arterials in a manner that encourages environmental, economic, and social sustainability. Presented is a methodology to revitalize multimodal urban arterials that includes land use planning, traffic and transit operations management, street redesign, and community participation to improve the conditions of such arterials. Analysis is carried out by using these principles on San Pablo Avenue, a major arterial in the San Francisco Bay Area in California. By using these analysis techniques, land use and transportation recommendations are made that will facilitate sustainable development along this corridor.

Urban arterials serve a variety of purposes in cities throughout the country. Some are high-capacity, high-speed thoroughfares whose main purpose is to move vehicles a large distance across an urban area. Other multimodal arterials serve neighborhood communities and act as a dense retail and residential corridor through the urban area, with a secondary purpose of providing a high level of capacity for vehicle movement. Many times these arterials were developed around transit, before urban expressways and high levels of motorization. Thus, the development patterns do not cater to private automobile use, and there is often a conflict between providing a high level of service to auto users and providing neighborhood scale shopping and residential land uses. Often, there is a disconnect between city planning and transportation engineering, whose goals have a tendency to conflict.

This paper provides a multidisciplinary, systems-level framework through which to analyze a complex urban arterial that must serve multiple purposes.

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Transportation Research Record: Journal of the Transportation Research Board, No. 1977, Transportation Research Board of the National Academies, Washington, D.C., 2006, pp. 205–213.

### SYSTEMS-LEVEL ANALYSIS

When developing a strategy to improve an arterial, it is important to consider all aspects that have a connection with the arterial. Transit investments can be much more effective if they are coupled with land use improvements near transit stations. Conversely, transportation investments can be rendered ineffective if contradictory land use improvements are implemented. Both transportation and land use improvements can be blocked if there is inadequate community outreach and involvement.

### Land Use

Land use along multimodal corridors is often infused with many types of uses, through either unplanned historic development patterns or deliberate planning strategies to develop commercial corridors. Often the land use plans and zoning ordinances for these corridors are not developed specifically for the corridor, and unreasonable requirements (such as minimum parking requirements) are imposed on potential developers. As a result of organic development patterns, many of the infill opportunities for development or redevelopment along an urban corridor include small, irregularly shaped lots that are not conducive to the general ordinances set forth by planning agencies. As a result, development is difficult, and most developers choose to develop more unrestrained parcels on the urban fringe.

To develop a transit-oriented corridor, bus stop or station areas must be developed with easy connections to an assortment of trip attractions, including residential, retail, and service land uses. This mixed-use development should be centered around major transit stations or transfer points but not necessarily along the entire corridor. Land use control is a powerful tool with which to influence the effectiveness of transportation investments. If transit-oriented development is allowed near transit stations, large increases in ridership can be experienced. However, land use controls that allow suburban-style development along urban corridors can effectively negate the effects of any public transportation investment.

### Traffic Operations and Street Design

For a major arterial to be a vibrant place where people would like to live and shop, traffic and transit must operate efficiently. There must be high levels of accessibility for both automobiles and transit; however, many aspects of these two modes conflict. Transit must operate

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